Marrying-up Your Measurement Results to Make Better Marketing Investment Decisions

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Trends in the Market and Mrs. Fields – A Case Study Supporting the Use of the Near-Term Value Metric

Jaymes Meena Director of Analytics Abacus, a division of Epsilon Targeting

of Epsilon Targetin



Market Trends: 2007 - 2009

Variance by Metric	2009 to 2008	2008 to 2007
Dollars	-1%	11%
Contacts	6%	14%
Transactions	24%	30%
AOS	-20%	-15%
\$/Contact	-6%	-3%
Trans/Contact	18%	13%

- **B2B spend was down 1% 2009 from 2008**, after growing 11% 2008 from 2007.
- Contacts cut back on spending with 6% less annual spend per contact.
 - In 2009, there were more buyers who were active, and bought more frequently but spent less per order.

Trends from the Abacus Business Cooperative for a consistent set of 148 B2B offers active over the 36-month period.



2 Years of Market Trends by Month



B2B dollars shifted seasonally in 2009 versus 2008

abacus

a division of Epsilon Targeting

- Sales in Q1 2009 were up 3% over Q1 2008
- 2009 Q2-Q3 sales lagged behind 2008 Q2-Q3
- Sales in Q4 2009 were up less than 1% over Q4 2008

Trends from the Abacus Business Cooperative for a consistent set of 148 B2B offers active over the 36-month period.

Channel Trends: 2007 - 2009



- The proportion of transactions made over the web has increased 16% from 2007 to 2009 (59% to 69%).
- However, the proportion of dollars on the web has increased 12% from 2007 to 2009 (44% to 49%).
- Although the majority of transactions have come over the web for the past few years, **2010 may be the first time web dollars surpass those of call center**.

Data is by purchase channel not media driving the sale.

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Channel Trends: 2007 - 2009

	Channel of		\$ /	Trans /
Year	Purchase	AOS	Contact	Contact
2007	Call Center	\$196	\$330	1.7
	Web	\$106	\$190	1.8
2008	Call Center	\$210	\$364	1.7
	Web	\$103	\$191	1.9
2009	Call Center	\$207	\$355	1.7
	Web	\$91	\$175	1.9

- Web dollar-per-contact has declined 8% 2007-2009, due primarily to a 14% drop in average order size (AOS). Frequency of purchase for web buyers rose 7% over the three years studied.
- Conversely, Call Center buyers annually spent 8% more per contact than web buyers, due to more frequent purchases and higher average sales.
- Understanding the value of buyers over time by different segmentations can lead to more effective contact strategies yielding increased contribution.

Data is by purchase channel not media driving the sale.

NTV Serves Up Sweet Results for Mrs. Fields' Corporate Gifts Division

Situation Overview

of Epsilon Targetin

- Mrs. Fields[®] is a premier chain of cookie and baked goods stores, with a thriving Corporate Gifts division.
- This B2B division, with over 8MM in annual catalog circulation, is a major revenue center for Mrs. Fields.
- B2B division asked to cut circulation in tough economic times.
- The Corporate Gifts division needed a data analytics solution to prove that existing circulation volumes were justified as a major source of revenue.

witield.

Mrs. Fields' Need to Act

Action

of Epsilon Targetin

- Abacus teamed up with Mrs. Fields[®] to analyze their customers for greater clarity and insight.
- By forecasting each customer's value and subsequent contribution, Mrs. Fields[®] could better allocate their marketing spend on a customer-by-customer basis.
 - Segments included:
 - Prospecting Circulation Source
- Prior Spend with Competitors
- Initial Spend with Mrs. Fields Prior Spend across the
- Purchase Channel Abacus Cooperative
- An analysis of Near-Term Value could provide insight into how much Mrs. Fields could profitably spend to acquire a new customer.





Marketing Profs Business-to-Business Forum 2010

Marrying-up Your Measurement Results to Make Better Marketing Investment Decisions

May 4, 2010

Agenda

Introduction

About PTC

A PTC Case Study: Social Media Listening

- Determine High Level Objectives
- Start Listening (way before engaging)
- Tracking the Results
- Determining Next Steps
- Lessons Learned

Summary and Q&A



TC



Alan Belniak, Director of Social Media Marketing

- Alan on Twitter: <u>@abelniak</u>; <u>http://www.Twitter.com/abelniak</u>
- Hashtag for this event (if you're tweeting): #mpb2b

History of Role

- Collective Wisdom
- Better Engage our Customers and Prospects
- Join the Conversation



A PTC Case Study: Social Media Listening – The Scenario

A Framework I Like to Use: Issue, Problem, Opportunity

<u>I</u>ssue

• We know our customers and prospects are active in the social space.

<u>P</u>roblems

- We'd like to start or do a better job of engaging customers, but don't know where or how.
- In which social networks should we be spending more / any time?
- What content do we start propagating?

Opportunity

- Start (or continue) a social media listening exercise to better understand the landscape.
- This will also set the stage for PTC to better engage with our customers on a goforward basis.

Determine High-Level Objectives

Become a Detective...

<u>Where</u> are the conversations happening?

What are they talking about?

What form/s of media are being consumed?



DTC[®]



Start Listening

Several tools reviewed (all free)

In the interest of time: what follows is a list only (next slide), and show examples of using them during the Q&A session (if requested, and if an Internet connection is present)

Not every tool will find everything

 Become comfortable with knowing that some conversations will still go unnoticed.

Timeline and Frequency

- Two weeks, to start
- Check-point two days after the exercise started
- Day 1 requires more work than the others (~60 minutes); after that, try to allocate ~30 minutes per day

As with anything else... you get out of it what you put into it.



° RSS

- Google and Google Alerts
- FeedMyInbox (and related) email aliases were pre-created
- Social Mention
- Omgili
- ^{advanced Twitter search (<u>http://search.Twitter.com/advanced</u>)}
- Backtweets
- YouTube
- Facebook (limit)

- [°] LinkedIn (limit)
- Industry-specific sites and blogs (look in the comments for other sites)
- Boardtracker
- using 'Similar' in Google search results
- blog searching (Google Blog Search and Technorati)
- delicious (other bookmarking sites, too)
- [°] Flickr
- SlideShare
- others: e-pinions, GetSatisfaction, Yelp

Tracking the Results

Impractical to record every single mention

Use a uniform recording method (spreadsheet and presentation template)

Share the results back with the team

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TC[®]





Use Values to help Quantify Quality



Determining Next Steps

Your mileage may vary

The results of this exercise helped us narrow our focus in

- geographies
- products
- channels/networks

Now we have a path we can follow



PTC[®]



Lessons Learned

Everyone who 'listened' said that they learned a lot about their product and their focus area

Uncovered at least three new sites/locations/channels where something was happening around our brand and product that we didn't know about before

We have a better sense of where *not* to spend some time, at least initially



Summary

Focus on why you might want to get involved in social media

Listen first to address...

- Where are the conversations happening?
- What are they talking about?
- What form/s of media are being consumed?

Use what you learn to alter your approach, execute, and repeat.



Social Media Trumpets Success Stories

Hester Tinti-Kane Director of Online Marketing Pearson Learning Solutions

PEARSON LEARNING SOLUTIONS

Success Stories/The Music

- Student Survey
- Student Advisory Board Video



Social Media/The Trumpet

- Pitchengine
- YouTube







Student Survey

- Student Perspective on Course Materials
- Key message from influencers promoting Custom Solutions



Pitchengine

- Social Media Newsroom
- Video, download and press release, Social Media information
- Top Release for 2009
- 485+ views

LEARNING SOL

• Social Media tools key to success



Download Logo



Pearson Learning Solutions Offers Students What They Value Most: Efficient and Effective Learning Options

Survey Shows Top Priority for Students is Having All Course Material in One Place With Customized Textbook

09.11.2009 – Boston, MA – It's back to school for college students across the nation, and while many of the rites of passage of this annual season still ring true, this year will be markedly different for many students due to the tough economy.

Now more than ever, students are searching for the best education values they can find, including course materials. And according to a recent survey, the top priority for college students is having all of their course material in one place with a customized textbook. The survey was commissioned by <u>Pearson Learning Solutions</u> to find out how they can continue to help students reach their education goals in the current economic climate. Pearson Learning Solutions is part of Pearson, the world's leading education company, offering world-class content, digital media and academic services. A video about the survey is available at http://bit.ly/gccTR

Pearson's customized learning solutions offer faculty and students a great education value: Faculty have more control over their teaching materials, adding to,

Twitter Pitch

Pearson Learning Solutions Offers Students What They Value Most: Efficient and Effective Learning Options

Tweet It!

News Facts

- According to a recent survey, the top priority for college students is having all of their course material in one place.
- Pearson's customized learning solutions offer faculty and students a great education value: Faculty have more control over their teaching materials, adding to, removing and resequencing the content to include only

Share this Social Media Release





Disclaime



PEARSON LEARNING SOLUTIONS





Student Advisory Board Video

- Pearson Student Advisory Board
- Peer to peer video
- Student perspectives on customized textbooks
- Key message from influencers promoting Custom Solutions



You Tube

- YouTube Channel #1 video
- Posted 12.31.2009



- 1,030+ views and counting
- Website embed placement key to success





PEARSON LEARNING SOLUTIONS





Summary

- Every business has success stories.
- Create quality content to house in online venues.
- Use social media to serve up this content, play this music, engaging potential customers in persuasive content to drive sales.







Creating and Measuring Gravity Between Buyer and Sellers: Online and Face-to-Face

R.D. Whitney, CEO Tarsus Online Media USA MarketingProfs B2B Forum 2010, Boston, MA







"Push" marketing is unsustainable





For us, as a global event producer:

The only 2 measurement that remain constant (and really count):

$$B+S=BIS =$$



So you're saying there's a chance?




What does "the shift" have to do with a pregnant woman?





Welcome to a "search centric" world







Source: FaceTime: www.facetime.org.uk

Main reasons for attending event - Trade





Light the match, fan the flame:

Leverage "Wikinomics" and "mass collaboration"









Specific Example: Bring this to the ground - event marketing







<u>ACTION</u>: Created a conversation and buzz on the net

RESULT: News is all over the search engines













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ACTION: Created a conversation and buzz on the net



shout 23 hours and from TweetDeck





A "take away" for you:

Result: 750 signups and a very happy client





This isn't for me...

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Wake up call to media: Sellers want to follow the conversation of buyers Both online and offline



So strong is this trend that Intel is shifting marketing spend to follow the conversation. In fact, they are even creating their own social networks and advertising on it.



Barriers to entry have never been lower:

threat or opportunity. Why won't established media do this?

- Legacy baggage
- And misplaced focus on the

SELLERS rather than BUYERS





Closing thought: What's next? What stage are we at? What's under the big top?



Integrating an Interactive Global Business

Mary Ann Kleinfelter Marketing Solutions

Energize Global Brand Strategy

- Determine penetration USA and by region/country
- Research market and competitive environment by region
- Form customer advisory board
- Enlist help of sales force and product experts



• Generate push tactics to build awareness

Generate Push Tactics to Build Awareness

- Refresh website with new logo and content
- Develop marketing communications, public relations and collateral
- Launch new trade show booth, locations, schedules, etc.

	1

 Incorporate interactive, multichannel and multicultural

Generate Push Tactics to Build Awareness

- Start with search paid and organic
- Identify micro and macro segments and potential segments by region
- Customize emails and direct mail by segments, e.g. language, level of innovation, etc.
- Transmit customized direct mail and email globally to drive to customized landing pages



Overcome Obstacles for B2B Metrics

- Measure buyers and/or leads?
- Generate small numbers statistical significance
- Examine buying cycle long, group buying decision
- Forecast, measure variance, analyze variance, integrate improvements to process to minimize variance

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Overcome Obstacles for B2B Metrics

- eMarketing & Commerce March 4
 - paid search
 - Attribute offline conversion (B2B sales force)
 - Integrate offline sales into online marketing (e.g. dedicated phone number) for each channel
 - Base spend decisions on entire purchase funnel, not last click or last date



Use Popular Email Metrics

- Delivery rate emails delivered/total emails
- Open rate number of opened emails/total number of emails delivered
- Click through rate total clicks on offer link/total opens
- Downloads or page views total click throughs/downloads





Rely on Popular Direct Mail Metrics

- Response rate how many requested information, became leads
- Conversion how many leads converted to buyers
- AOV how much they spent
- Retention how often/how much they rebuy
- LTV lifetime value

NAMES OF BELLEVILLE

Execute

- Measure how many go to landing page, proceed to website and proceed to convert
- Feed leads and survey answers to sales for their qualitative feedback on sales calls
- Model buyers and new buyers for potential retention & LTV
- Generate cross channel attribution routines



Use Cross Channel Attribution

- Who gets credit? 87% all marketers misattribute (Forrester)
- 5 common mistakes (Marketing Profs, March 2)
 - 1. Nonexistent, bad data
 - 2. Nonstandard KPIs
 - 3. Not timed correctly (length time to order)
 - 4. "Going with your gut"
 - 5. "Going with your tradition"

Measure Content Driven Interactive Marketing Campaign

- Increased sales and profit, enhanced ROI
- Boosted customer retention
- Generated large number of high quality leads, USA and abroad
- Married online and traditional offline promotions and metrics to determine future campaigns
- Forged new brand awareness globally



Thank You

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Thank You

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Thanks!

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- Hashtag for this event (if you're tweeting): #mpb2b
- Other places you can find me:
 - http://www.linkedin.com/in/alanbelniak
 - http://www.SubjectivelySpeaking.net
 - http://delicious.com/abelniak





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